Application: Application Incomplete Iteration Name: 202510_GR_G

Grad Program Applying To: MPA Program Name: MPA

Recommendation Information

Recommended By: Recommenders Title: Forest Resilience Division

Jen Watkins Manager

Recommenders Institution: Washington Department of Contact Name:

Natural Resources Sydney Debien

Waive Access to I choose to waive my right to Recommendation Waiver I choose to waive my right to

Recommendation Ltrs: review this recommendation. Choice: review this recommendation.

Recommendation Form
Recommendation Status: Received

Submitted:

Received Date: Recommender Assessment: I recommend this applicant

04/01/2024 11:22 AM without reservation.

Recommendation Type: Recommender Form: MPA Letter of

General Recommendation/Form

Recommendation Entity ID: 1024000118105696 Recommendation Owner: Josephine Bernier

Recommender Form Questions

How long have you known Applicant ability as I have high confidence in

applicant: self-directed learner: Sydney's ability to be a

self-directed learner, and this is based on witnessing her self-direct learning of new programs, policies, and procedures in her current work role. Currently, she is standing up a new process and suite of materials for sub-awarding federal grant dollars to community partners which has required her to identify the gaps in information, seek out information and contacts to address those gaps, and document and make judgement calls where information is unavailable or

5 years insufficient.

Time since last contact with applicant:	Hours	Applicant as productive member of group:	Sydney has an excellent ability to be a productive member of a group, which I have witnessed in her daily work at DNR where she is a neccessary component of multiple teams (programmatic, business operations, management). She brings a consistent approach of clear communication, authenticity, care, and reliability to all teams combined with a situational leadership style that emphasizes her strengths based on the needs of the group.
Relationship with Applicant:	Lambar direct cuponicos	Applicant most significant strengths:	Her analytical, organizational, and compassionate skills along with her mission driven approach seem to me the most relevant to this program preparing her to be better at what she does today and in
Ability to complete viscours	I am her direct supervisor		future public service roles.
Ability to complete rigourous grad program:	Outstanding	Responsibility/reliability:	Outstanding
Communication Skills - Oral:	Excellent	Communication skills - written:	Excellent
Service Orientation-sensitivity/empathy:	Outstanding	Ability to work independently:	Outstanding
Ability to handle stress:	Excellent	Ability to think critically:	Outstanding
Ability to analyze/problem solve:	Outstanding	Ability to think creatively:	Excellent
Openness to feedback:	Outstanding	Potential for leadership:	Outstanding
Ability to work in a team:	Outstanding	Personal/professional reflection:	Outstanding
Description Information			
Description:		Form URL:	https://evergreenstatecollege.radiu
Other Information			
Created Time:	03/26/2024 11:31 AM	Created By:	Josephine Bernier
Modified Time:	04/01/2024 11:22 AM	Modified By:	Josephine Bernier



April 1, 2024

Evergreen State College

2700 Evergreen Parkway NW

Olympia, WA 98505

To Whom It May Concern:

Forest Resilience Division 1111 WASHINGTON ST SE MS 47013

OLYMPIA, WA 98504-7001 **360-902-1000** WWW.DNR.WA.GOV

DEPARTMENT OF NATURAL RESOURCES

I am writing to provide my enthusiastic support and recommendation for Sydney Debien's acceptance into your Master of Public Administration (MPA) program. Sydney's participation in your program will not only allow her to grow her professional skills but will directly benefit her current work to help our state's forested ecosystems and communities remain health and resilient in a changing climate.

I met Sydney in 2019, when our agency created the Forest Resilience Division in recognition that a reorganization of agency structure was necessary to achieve the agency's mission to manage, sustain, and protect the health and productivity of Washington's lands and waters to meet the needs of present and future generations and support the Commissioner of Public Lands as the designated state lead on all forest health issues. In this time, I have witnessed Sydney build business operations systems to support ten programs working statewide to support partners and communities in maintaining and restoring their forests from city centers to national forests. In this time, Sydney also hired and trained a Contracts and Procurement team to support this work while standing up a new grants administration team. Her recruitment and onboarding have focused on building a team with a shared vision grounded in the mission of our work, ensuring they see the power of the administrative side to change on the ground. Her analytical skills have helped prepare briefs to increase our understanding of the legal framework our program investments are operating within, ensuring we find the best methods to support our community partners from grants to interagency agreements. And her ability to work in a team has made her an invaluable resource and mentor for our foresters on the ground to our colleagues in policy and management.

Sydney's compassion and drive to make the world a better place, combined with her attention to detail and ability to operationalize and develop novel concepts make her an asset to any team. I believe her participation in the MPA program will help her grow into an excellent leader, while her applied experience will bring direct benefit to other program participants.

Sincerely,

Jennifer Watkins, Forest Resilience Division Manager