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06/26/2024 02:37 PM

202510_GR_G Application: Application Verified Iteration Name: Grad Program Applying To: MPA Program Name: MPA Recommendation Information Recommended By: Michael McDaniel Recommenders Title: Faculty Recommenders Institution: Northwest Indian College Contact Name: Kealoha Kalama Waive Access to I choose to waive my right to Recommendation Waiver I choose to waive my right to Recommendation Ltrs: review this recommendation. Choice: review this recommendation. Recommendation Form Recommendation Status: Received Submitted: Received Date: Recommender Assessment: I recommend this applicant 06/26/2024 02:37 PM without reservation. Recommendation Type: Recommender Form: MPA Letter of Recommendation/Form General Recommendation Entity ID: 1024000118925993 Recommendation Owner: Josephine Bernier Recommender Form Questions How long have you known 4 years Applicant ability as See letter attached. applicant: self-directed learner: Applicant as productive Time since last contact with See letter attached. One week applicant: member of group: Applicant most significant See letter attached. Relationship with Applicant: Instructor strengths: Ability to complete rigourous Responsibility/reliability: Outstanding Outstanding grad program: Communication Skills - Oral: Outstanding Communication skills -Outstanding written: Ability to work independently: Service Outstanding Outstanding Orientation-sensitivity/empathy: Ability to handle stress: Ability to think critically: Outstanding Outstanding Ability to analyze/problem Outstanding Ability to think creatively: Outstanding solve: Potential for leadership: Openness to feedback: Outstanding Outstanding Ability to work in a team: Outstanding Personal/professional Outstanding reflection: **Description Information** Description: Form URL: https://evergreenstatecollege.radius Other Information 06/25/2024 10:36 AM Created Time: Created By: Josephine Bernier

Modified By:

Josephine Bernier



Through education, Northwest Indian College promotes Indigenous self-determination and knowledge

June 26th, 2024

To the selection committee:

I write to you today to highly recommend Kealoha "Kiki" Kalama for acceptance to the Masters in Public Administration (MPA) Program at Evergreen State College. I have worked with Kiki as a member of the faculty at Northwest Indian College in the Tribal Governance and Business Management (TGBM) Program. I work with students to teach and learn from them how to make good evidence-based decisions. It is our hope that when we make decisions today, we do so in consideration of the impacts both on our own lives but also on those who share their lives with us now and in the future.

I work with students throughout their upper division coursework to develop, conduct and present community-action research projects as a requirement of the degree program. Kiki arrived to the program with the experience of working both within and outside of her tribal community. She understands how things work in Indian Country and spent her time at NWIC imagining in what new directions tribes may go as they continue to self-determine their futures. Kiki understands what it means to critically engage with Native communities in order solve the problems of today through collaboration with both native and non-native stakeholders. She works to learn of the importance of strategic, long-term economic development and governmental planning as a means to rebuilding native nations and communities.

Kiki demonstrates she understands how to effectively communicate and lead through changing and challenging times. She became more skilled and adept at understanding how to critically analyze legal, economic, and public administration systems. She leverages the value of placed-based knowledge systems to gain a deeper understanding of the human interests driving the decision-making behaviors of communities struggling to rebuild themselves after nearly 300 years under the control of others. Systems of governance require the legitimacy of the constituents and the cultural legitimacy of place in order to work effectively. Kiki pushes herself to learn how to ask the right questions in order to draw on the knowledge of others to offer sound choices for creating a livable future for members of tribal communities.

Kiki arrived to the NWIC learning community with a strong skillset and continued to build and develop deeper understandings of how to move US tribal communities forward within the critical stages of the 21st century. She demonstrates a strong will to learn and grow as a student. Kiki thinks about others and their needs and works to find ways to build community systems that make life livable in communities with historic economic deprivation. Survivors learn to think adaptively to understand the

realities of today in order to create achievable tomorrows. Kiki has demonstrated she will continue to grow as a student, a professional and a tribal leader. Supporting her and her work now is a strong investment in the future of tribal communities.

Kiki's excellent academic performance in the Tribal Governance and Business Management degree program demonstrates her ability to set goals and achieve them as a well-rounded, prepared and hard-working student. I see in Kiki a level of dedication and performance that sets her apart from her peers in her level of drive. She has emerged as a leader among the students at NWIC. She excelled across academic disciplines. She understands the career pathway she has set for herself, to pursue a pathway towards an advanced business degree from a framework of doing business in Indian Country. Kiki plans to find ways to bring sustainable economic growth to tribal communities. A daunting task for anyone but I understand Kiki to be committed to her goal and I look forward to witnessing her accomplishments.

Please contact me at your convenience if you have any further questions.

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A.K. ~):D

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